

Annual Report

2019-20



The Met
ropolitan
Opera

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On the cover: Soprano Angel Blue and bass-baritone Eric Owens headlined the Met's landmark 2019 staging of the Gershwins' *Porgy and Bess*.

PHOTO: KEN HOWARD/MET OPERA

Introduction

Within weeks of its opening, with a landmark new production of the Gershwins' *Porgy and Bess*, the 2019–20 season was on its way to being a historic year for the Met. This proved more true than anyone could have expected six months later, when the company was forced to close its doors due to the outbreak of the Covid-19 pandemic. Within days of the shutdown, the Met redirected its energies in order to continue sharing the power of opera with music lovers around the world, implementing a series of innovative initiatives to reach audiences in quarantine and raise vital funds to keep the company alive. These efforts included an emergency fundraising campaign, *The Voice Must Be Heard*; a series of free nightly opera streams on the Met website, which screened a different encore presentation of a past Met performance every day for a year and a half; a groundbreaking four-hour virtual At-Home Gala, featuring dozens of the world's greatest stars performing live from their quarantines around the world; an eight-week online summer camp for children aged eight to 18; and a series of live, professionally produced pay-per-view concerts from locations across the globe, which would extend into the following fiscal year. The Covid-19 pandemic presented a challenge unprecedented in the Met's 137-year history, but the company successfully met the crisis with ingenuity and resolve.

Prior to the closure, the 2019–20 season was on track to be one of the most successful in years. To go along with the widely acclaimed staging of *Porgy and Bess*, which brought the Gershwins' great American opera back to the Met stage for the first time in nearly three decades and broke box office records, the lineup featured four additional new productions, more than a dozen repertory revivals, and a spectacular New Year's Eve Gala showcasing superstar soprano Anna Netrebko. The *Live in HD* series of cinema transmissions brought opera to audiences around the world for the 14th season, with seven broadcasts reaching a million and a half people. (The HD season was originally slated to include ten transmissions, but three were canceled due to the pandemic.) Combined earned revenue for the Met (box office, media, and presentations) totaled \$120.2 million. Total paid attendance for the pre-closure season in the opera house was 75%.

The new productions in the 2019–20 season were the work of five distinguished directors, four having had previous successes at the Met. James Robinson, artistic director of Opera Theatre of Saint Louis, brought his theatrical vision to the Met for the first time with the vibrant presentation of *Porgy and Bess*. This was followed by new stagings of Philip Glass's *Akhmaten* by Phelim McDermott, Berg's *Wozzeck* by William Kentridge, Handel's *Agrippina* by David McVicar, and Wagner's *Der Fliegende Holländer* by François Girard.

Yannick Nézet-Séguin, the company's Jeanette Lerman-Neubauer Music Director, took the podium to lead the powerful new production of *Wozzeck*, a sparkling New Year's Eve Gala starring Anna Netrebko, and the revival of *Turandot*, his first Puccini opera with the company. Karen Kamensek made her Met debut conducting *Akhmaten*, and internationally noted conductors Sir Simon Rattle and Valery Gergiev made return appearances leading *Der Rosenkavalier* and *Der Fliegende Holländer*, respectively.

As always, the Met welcomed the world's best singers, with new productions alone featuring such stars as Angel Blue, J'Nai Bridges, Anthony Roth Costanzo, Iestyn Davies, Joyce DiDonato, Ryan Speedo Green, Peter Mattei, Latonia Moore, Evgeny Nikitin, Eric Owens, Brenda Rae, and Elza van den Heever. Revivals featured Ildar Abdrazakov, Jamie Barton, Lise Davidsen, Yusif Eyvazov, Michael Fabiano, Gerald Finley, Elina Garanča, Quinn Kelsey, Magdalena Kozená, Aleksandra Kurzak, Željko Lučić, Anna Netrebko, Lisette Oropesa, Ailyn Pérez, Matthew Polenzani, and Artur Ruciński.

Through the *Live in HD* series, the Met transmitted performances to 2,252 movie theaters in 73 countries around the world, with total attendance of 1.5 million. The series was once again supported by its founding sponsor, the Neubauer Family Foundation; its digital sponsor, Bloomberg Philanthropies; and Rolex. The *HD Live in Schools* program enabled thousands of students in 53 school districts across 40 states to experience live opera performances free of charge. Performances were also shared through Metropolitan Opera Radio on Sirius XM, which presented 59 performances; on the Met's website, which streamed 24 performances; and over the Toll Brothers–Metropolitan Opera International Radio Network, which broadcast 11 live and 16 pre-recorded Saturday performances. The Opening Night performance was presented live to audiences in Times Square for the 14th consecutive year.

Many new members joined our Board, and a few Directors changed categories during the 2019–20 season. Austin T. Fragomen, Jr., and Laura J. Sloate were elected Managing Directors; Virginia Barbato and Pamela Craven were elected Advisory Directors; Mark Houston Dalzell and David Warren were elected Members of the Association; and Marco Fiorese, Peter H. Kahng, and Kevin Woodruff were elected Young Associate Directors. Managing Director William R. Miller was elected an Advisory Director, and later, an Honorary Director. Advisory Directors Stephen Berger and Carol E. Domina were elected Managing Directors and Members of the Association Ronnie S. Hawkins and George L. Van Amson were also elected Managing Directors. Member of the Association Rosalind Glaser was elected an Advisory

Director. Advisory Directors Dafna Meitar-Nechmad and John J. Veronis were elected Members of the Association and Young Associate Directors So-Chung Shinn Lee and Amanda S. Brainerd were elected Members of the Association.

I am sure that everyone at the Met—including the members of the Board, Maestro Nézet-Séguin, and our dedicated General Manager, Peter Gelb—will long remember the 2019–20 season. I am so proud of the hard work of the entire company, which was essential to keeping our beloved institution operating throughout the 18-month closure. I look forward to our continued work together as we re-open our doors and once again share the best of grand opera with our loyal audiences.

A handwritten signature in black ink, appearing to read "Ann Ziff". The signature is fluid and cursive, with a large initial "A" and "Z".

Ann Ziff

CHAIRMAN

METROPOLITAN OPERA BOARD OF DIRECTORS

Metropolitan Opera Board

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Executive Officer

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Judith-Ann Corrente
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Marina Kellen French
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Marlene Hess
H. M. Agnes Hsu-Tang, Ph.D.
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Sana H. Sabbagh
Laura J. Sloate
Marc I. Stern
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Nicholas F. Taubman
Douglas Dockery Thomas
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Ann Ziff

HONORARY DIRECTORS

Bruce Crawford
Edgar Foster Daniels
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Paul M. Montrone
Howard Solomon

ADVISORY DIRECTORS

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Stanley M. Bergman
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Pamela Craven
Gordon P. Getty
Richard Gilbert
Rosalind Glaser
H. Alexandra Kauka Hamill
Howard W. Hunter
Linda E. Johnson
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Dr. David G. Knott
Theodore A. Kurz
Dominique Laffont
Marguerite L. Lee
Helen Y. Little
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Linda Mirels
Franci Neely
Marta Nottebohm
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Katharina Otto-Bernstein
Miss Leontyne Price
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Donna Kesselman Raggio, M.D.
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Winthrop Rutherford, Jr.
Jacqui Smith
Daisy M. Soros
Kimberly V. Strauss
Arete S. Warren

MEMBERS OF THE ASSOCIATION

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R. Joseph Barnett
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Amanda S. Brainerd
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Dr. Patrizia A. Cavazzoni
Betsy Cohn
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Mark Houston Dalzell
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Sanford H. Fisher
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G. Morris Gurley
Barbara Guss
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Vikas Kapoor
Klaus Kleinfeld
Meyer G. Koplow
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Bryan L. McCalister
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Barry Tucker
John J. Veronis
David Warren
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YOUNG ASSOCIATE DIRECTORS

Marco Fiorese
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Pedro Magalhães
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Maxwell J. Murphy
Evelyn M. M. Popp
Chad J. Shampine
Itai Shoffman
Kevin M. Tagami
Eric S. Wei
Kevin Woodruff
Satoko Yahata

Season Repertory and Events

Season Repertory

NEW PRODUCTIONS

George Frideric Handel

AGRIPPINA

CONDUCTOR Harry Bicket

PRODUCTION David McVicar

SET AND COSTUME DESIGNER John Macfarlane

LIGHTING DESIGNER Paule Constable

CHOREOGRAPHER Andrew George

This production was originally created by the Théâtre Royal de la Monnaie / De Munt Brussels and adapted by the Metropolitan Opera

Production a gift of Dunard Fund USA

Philip Glass

AKHNATEN

CONDUCTOR Karen Kamensek*

PRODUCTION Phelim McDermott

SET AND PROJECTION DESIGNER Tom Pye

COSTUME DESIGNER Kevin Pollard

LIGHTING DESIGNER Bruno Poet*

CHOREOGRAPHER Sean Gandini*

This production was originally created by English National Opera and LA Opera

In collaboration with Improbable

Production gift of the Rosalie J. Coe Weir Endowment Fund, and the Wyncote Foundation, as recommended by Frederick R. Haas and Rafael Gomez

Additional funding from The H.M. Agnes Hsu-Tang, Ph.D. and Oscar Tang Endowment Fund, Dominique Laffont, Andrew J. Martin-Weber, The Walter and Leonore Annenberg Endowment Fund, American Express, and the National Endowment for the Arts

Richard Wagner

DER FLIEGENDE HOLLÄNDER**

CONDUCTOR Valery Gergiev

PRODUCTION François Girard

SET DESIGNER John Macfarlane

COSTUME DESIGNER Moritz Junge

LIGHTING DESIGNER David Finn

PROJECTION DESIGNER Peter Flaherty

CHOREOGRAPHER Carolyn Choa

DRAMATURG Serge Lamothe

A co-production of the Metropolitan Opera; Dutch National Opera, Amsterdam; The Abu Dhabi Festival; and Opéra de Québec

Production a gift of Veronica Atkins

The Gershwins'

PORGY AND BESS

CONDUCTOR David Robertson

PRODUCTION James Robinson*

SET DESIGNER Michael Yeargan

COSTUME DESIGNER Catherine Zuber

LIGHTING DESIGNER Donald Holder

PROJECTION DESIGNER Luke Halls

CHOREOGRAPHER Camille A. Brown*

FIGHT DIRECTOR David Leong*

The worldwide copyrights in the works of George Gershwin and Ira Gershwin for this presentation are licensed by the Gershwin family.

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Porgy and Bess is a registered trademark of Porgy and Bess Enterprises.

Production a gift of The Sybil B. Harrington Endowment Fund and Douglas Dockery Thomas

Alban Berg

WOZZECK

CONDUCTOR Yannick Nézet-Séguin

PRODUCTION William Kentridge

CO-DIRECTOR Luc De Wit

PROJECTION DESIGNER Catherine Meyburgh

SET DESIGNER Sabine Theunissen

COSTUME DESIGNER Greta Goiris

LIGHTING DESIGNER Urs Schönebaum

A co-production of the Metropolitan Opera; Salzburg Festival; the Canadian Opera Company, Toronto; and Opera Australia

Production a gift of Robert L. Turner

The 2019–20 season featured seven *Live in HD* transmissions, 27 Saturday radio broadcasts (11 live and 16 pre-recorded), 59 SiriusXM live broadcasts (47 live and 12 pre-recorded), and 24 web streams.

REVIVALS

Giacomo Puccini

LA BOHÈME**

CONDUCTOR **Marco Armiliato**

PRODUCTION **Franco Zeffirelli**

SET DESIGNER **Franco Zeffirelli**

COSTUME DESIGNER **Peter J. Hall**

LIGHTING DESIGNER **Gil Wechsler**

Production a gift of Mrs. Donald D. Harrington

Revival a gift of Rolex

Gioachino Rossini

LA CENERENTOLA**

PRODUCTION **Cesare Lievi**

SET AND COSTUME DESIGNER **Maurizio Balò**

LIGHTING DESIGNER **Gigi Saccomandi**

CHOREOGRAPHER **Daniela Schiavone**

Production a gift of Alberto Vilar

Wolfgang Amadeus Mozart

COSÌ FAN TUTTE**

CONDUCTOR **Harry Bicket**

PRODUCTION **Phelim McDermott**

SET DESIGNER **Tom Pye**

COSTUME DESIGNER **Laura Hopkins**

LIGHTING DESIGNER **Paule Constable**

Co-production of the Metropolitan Opera and English National Opera

In collaboration with Improbable

Production a gift of William R. Miller and John Sucich/Trust of Joseph Padula

Additional funding from The Walter and Leonore Annenberg Endowment Fund, and the National Endowment for the Arts

Hector Berlioz

LA DAMNATION DE FAUST

CONDUCTOR **Edward Gardner**

Original production a gift of Mr. and Mrs. Howard Solomon

Additional funding from the Gramma Fisher Foundation, Marshalltown, Iowa, and Robert L. Turner, in memory of his father, Bert S. Turner.

Concert performances a gift of Rolex

Met Chorus costumes underwritten with a generous gift from Douglas Dockery Thomas

Leoš Janáček

KÁŤA KABANOVÁ**

PRODUCTION **Jonathan Miller**

SET AND COSTUME DESIGNER **Robert Israel**

LIGHTING DESIGNER **Gil Wechsler**

Production gift of The Lila Acheson and DeWitt Wallace Fund for Lincoln Center

Giuseppe Verdi

MACBETH

CONDUCTOR **Marco Armiliato**

PRODUCTION **Adrian Noble**

SET AND COSTUME DESIGNER **Mark Thompson**

LIGHTING DESIGNER **Jean Kalman**

CHOREOGRAPHER **Sue Lefton**

Production a gift of Mr. and Mrs. Paul M. Montrone

Additional funding from Mr. and Mrs. William R. Miller; Hermione Foundation, Laura Sloate, Trustee; and The Gilbert S. Kahn & John J. Noffo Kahn Endowment Fund

Revival a gift of Rolex

Giacomo Puccini

MADAMA BUTTERFLY**

CONDUCTOR **Pier Giorgio Morandi**

PRODUCTION **Anthony Minghella**

DIRECTOR / CHOREOGRAPHER **Carolyn Choa**

SET DESIGNER **Michael Levine**

COSTUME DESIGNER **Han Feng**

LIGHTING DESIGNER **Peter Mumford**

PUPPETRY **Blind Summit Theatre**

A co-production of the Metropolitan Opera, English National Opera, and the Lithuanian National Opera

Production a gift of Mercedes and Sid Bass

Revival a gift of Barbara Augusta Teichert

Wolfgang Amadeus Mozart

THE MAGIC FLUTE

CONDUCTOR **Lothar Koenigs**
PRODUCTION **Julie Taymor**
SET DESIGNER **George Tsypin**
COSTUME DESIGNER **Julie Taymor**
LIGHTING DESIGNER **Donald Holder**
PUPPET DESIGNERS **Julie Taymor and Michael Curry**
CHOREOGRAPHER **Mark Dendy**
ENGLISH ADAPTATION **J. D. McClatchy**

Abridged production of *The Magic Flute* a gift of The Andrew W. Mellon Foundation and Bill Rollnick and Nancy Ellison Rollnick

Original production of *Die Zauberflöte* a gift of Mr. and Mrs. Henry R. Kravis

Additional funding from John Van Meter, The Annenberg Foundation, Karen and Kevin Kennedy, Bill Rollnick and Nancy Ellison Rollnick, Mr. and Mrs. William R. Miller, Agnes Varis and Karl Leichtman, and Mr. and Mrs. Ezra K. Zilkha

Jules Massenet

MANON

CONDUCTOR **Maurizio Benini**
PRODUCTION **Laurent Pelly**
SET DESIGNER **Chantal Thomas**
COSTUME DESIGNER **Laurent Pelly**
LIGHTING DESIGNER **Joël Adam**
CHOREOGRAPHER **Lionel Hoche**
ASSOCIATE DIRECTOR **Christian Râth**

A co-production of the Metropolitan Opera; Royal Opera House, Covent Garden, London; Teatro alla Scala, Milan; and Théâtre du Capitole de Toulouse

Production a gift of The Sybil B. Harrington Endowment Fund

Giacomo Puccini

MANON LESCAUT**

PRODUCTION **Richard Eyre**
SET DESIGNER **Rob Howell**
COSTUME DESIGNER **Fotini Dimou**
LIGHTING DESIGNER **Peter Mumford**
CHOREOGRAPHER **Sara Erde**

A co-production of the Metropolitan Opera and the Baden-Baden Festival

Production a gift of Helen and Bengt Agerup and Rolex

Gaetano Donizetti

MARIA STUARDA**

PRODUCTION **David McVicar**
SET AND COSTUME DESIGNER **John Macfarlane**
LIGHTING DESIGNER **Jennifer Tipton**
CHOREOGRAPHER **Leah Hausman**

Production a gift of The Sybil B. Harrington Endowment Fund

Wolfgang Amadeus Mozart

LE NOZZE DI FIGARO

CONDUCTOR **Antonello Manacorda* / Cornelius Meister**
PRODUCTION **Richard Eyre**
SET AND COSTUME DESIGNER **Rob Howell**
LIGHTING DESIGNER **Paule Constable**
CHOREOGRAPHER **Sara Erde**

Production a gift of Mercedes T. Bass, and Jerry and Jane del Missier

Revival a gift of the Metropolitan Opera Club

Christoph Willibald Gluck

ORFEO ED EURIDICE

CONDUCTOR **Mark Wigglesworth**
PRODUCTION **Mark Morris**
SET DESIGNER **Allen Moyer**
COSTUME DESIGNER **Isaac Mizrahi**
LIGHTING DESIGNER **James F. Ingalls**
CHOREOGRAPHER **Mark Morris**

Production a gift of Mr. and Mrs. Wilmer J. Thomas, Jr.

Pyotr Ilyich Tchaikovsky

THE QUEEN OF SPADES

CONDUCTOR **Vasily Petrenko***
PRODUCTION **Elijah Moshinsky**
SET AND COSTUME DESIGNER **Mark Thompson**
LIGHTING DESIGNER **Paul Pyant**
CHOREOGRAPHER **John Meehan**

Production a gift of the Lila Acheson and DeWitt Wallace Endowment Fund, established by the founders of The Reader's Digest Association, Inc.

Richard Strauss

DER ROSENKAVALIER

CONDUCTOR **Simon Rattle / Gareth Morrell**
PRODUCTION **Robert Carsen**
SET DESIGNER **Paul Steinberg**
COSTUME DESIGNER **Brigitte Reiffenstuel**
LIGHTING DESIGNERS **Robert Carsen and Peter Van Praet**
CHOREOGRAPHER **Philippe Giraudeau**

A co-production of the Metropolitan Opera; Royal Opera House, Covent Garden, London; Teatro Colón, Buenos Aires; and Teatro Regio di Torino

Production a gift of Howard Solomon and Sarah Billingham Solomon

Giuseppe Verdi

SIMON BOCCANEGRA**

PRODUCTION **Giancarlo Del Monaco**
SET AND COSTUME DESIGNER **Michael Scott**
LIGHTING DESIGNER **Wayne Chouinard**

Production a gift of the Estate of Anna Case Mackay
Additional funding from the Metropolitan Opera Club, the Annie Laurie Aitken Charitable Trust, The Eleanor Naylor Dana Charitable Trust, and Mr. and Mrs. Paul M. Montrone

Revival a gift of the NPD Group, Inc.

Giacomo Puccini

TOSCA**

PRODUCTION **David McVicar**
SET AND COSTUME DESIGNER **John Macfarlane**
LIGHTING DESIGNER **David Finn**
MOVEMENT DIRECTOR **Leah Hausman**

Production a gift of Jacqueline Desmarais, in memory of Paul G. Desmarais Sr.; The Paiko Foundation; and Dr. Elena Prokupets, in memory of her late husband, Rudy Prokupets

Major funding from Rolex

Giuseppe Verdi

LA TRAVIATA**

CONDUCTOR **Karel Mark Chichon / Bertrand De Billy**
PRODUCTION **Michael Mayer**
SET DESIGNER **Christine Jones**
COSTUME DESIGNER **Susan Hilferty**
LIGHTING DESIGNER **Kevin Adams**
CHOREOGRAPHER **Lorin Latarro**

Production a gift of The Paiko Foundation
Major additional funding from Mercedes T. Bass, Mr. and Mrs. Paul M. Montrone, and Rolex

Giacomo Puccini

TURANDOT**

CONDUCTOR **Yannick Nézet-Séguin / Marco Armiliato**
PRODUCTION **Franco Zeffirelli**
SET DESIGNER **Franco Zeffirelli**
COSTUME DESIGNERS **Anna Anni and Dada Saligeri**
LIGHTING DESIGNER **Gil Wechsler**
CHOREOGRAPHER **Chiang Ching**

Production a gift of Mrs. Donald D. Harrington
Revival a gift of Viking Cruises

Jules Massenet

WERTHER**

PRODUCTION **Richard Eyre**
SET AND COSTUME DESIGNER **Rob Howell**
LIGHTING DESIGNER **Peter Mumford**
VIDEO DESIGNER **Wendall K. Harrington**
CHOREOGRAPHER **Sara Erde**

Production a gift of Elizabeth M. and Jean-Marie R. Eveillard
Major funding from Rolex

Additional funding from The Fan Fox and Leslie R. Samuels Foundation, Inc.; the Gramma Fisher Foundation, Marshalltown, Iowa; and The Gilbert S. Kahn & John J. Noffo Kahn Foundation

*Debut

**Some or all performances of this production were canceled due to the Covid-19 pandemic.

The Met: Live in HD *Transmissions*

OCTOBER 12, 2019
TURANDOT *Puccini*

OCTOBER 26, 2019
MANON *Massenet*

NOVEMBER 9, 2019
MADAMA BUTTERFLY *Puccini*

NOVEMBER 23, 2019
AKHNATEN *Philip Glass*

JANUARY 11, 2020
WOZZECK *Berg*

FEBRUARY 1, 2020
PORGY AND BESS *The Gershwins*

FEBRUARY 29, 2020
AGRIPPINA *Handel*

Total audience: 1.5 million
2,252 theaters; 73 countries

Met Stars Live in Concert

JULY 18, 2020
Live from Polling, Germany
Jonas Kaufmann, *Tenor*
Helmut Deutsch, *Piano*

HD Live in Schools

In partnership with the New York City Department of Education and with support from Bank of America, the program brought free high-definition transmissions to New York City public schools and 53 school districts in 40 states across the country.

Other Events

AUGUST 23–SEPTEMBER 2, 2019

Summer HD Festival

The Met presented ten free encores of popular HD productions on a screen on the opera house's façade, plus a special film screening co-presented with Film at Lincoln Center.

AUGUST 18, 2019

Harlem Week

Porgy and Bess cast members soprano Leah Hawkins and bass-baritone Ryan Speedo Green performed as part of the annual Harlem Week celebrations on 135th Street.

SEPTEMBER 9, 2019

New York Public Library for the Performing Arts *Porgy and Bess: An Evening in Three Acts*

The Met participated in a multimedia performance event tracing *Porgy and Bess*'s evolution from novel to play to opera. The evening featured historical artifacts from the New York Public Library's collections, introduced and interpreted by noted scholars Eileen Noonan and Randall Eng, as well as bass-baritone Ryan Speedo Green. Met soprano Janai Brugger also performed.

SEPTEMBER 10, 2019

Met Talk: *Porgy and Bess*

General Manager Peter Gelb led a panel discussion about the new production of the Gershwins' *Porgy and Bess*, featuring conductor David Robertson, director James Robinson, choreographer Camille A. Brown, bass-baritone Eric Owens, and soprano Angel Blue.

SEPTEMBER 16, 2019

Guggenheim Works & Process—*Porgy and Bess*

General Manager Peter Gelb moderated a preview of the new staging of the Gershwins' *Porgy and Bess* with director James Robinson, choreographer Camille A. Brown, bass-baritone Eric Owens, and soprano Angel Blue. Stars of the production and members of Camille A. Brown & Dancers also performed.

SEPTEMBER 17, 2019

Temple Emanu-El—*Porgy and Bess*

Bass-baritone Eric Owens, soprano Angel Blue, and soprano Golda Schultz performed excerpts from *Porgy and Bess* and joined General Manager Peter Gelb in conversation, moderated by NY1's Errol Louis.

SEPTEMBER 19, 2019

Film at Lincoln Center—Special Screening of *Porgy and Bess*

Film at Lincoln Center presented Otto Preminger's 1959 film adaptation of the Gershwins' opera, preceded by a panel discussion with Preminger biographer Foster Hirsch, scholar Maurice Wheeler, and tenor Frederick Ballentine, who sang Sportin' Life in the Met's production.

SEPTEMBER 20, 2019

Film at Lincoln Center—Special Screening of *An American in Paris*

Film at Lincoln Center presented the classic Gershwin-scored film, starring Gene Kelly and Leslie Caron and directed by Vincente Minelli.

SEPTEMBER 23, 2019

***Black Voices at the Met* Exhibition**

Along with the Opening Night new-production premiere of the Gershwins' *Porgy and Bess*, the company unveiled a season-long exhibition in Founders Hall that paid tribute to the great African American artists who have graced the Met stage.

OCTOBER 14, 2019

Guggenheim Works & Process—*Akhmaten*

General Manager Peter Gelb led a conversation about *Akhmaten* with composer Philip Glass, conductor Karen Kamensek, director Phelim McDermott, choreographer Sean Gandini, countertenor Anthony Roth Costanzo, and mezzo-soprano J'Nai Bridges. Stars of the Met's production and members of Gandini Juggling also performed.

OCTOBER 20 AND NOVEMBER 10, 2019

***Orfeo ed Euridice* Pre-Performance Talks**

Met radio writer and producer William Berger led pre-performance introductions to Gluck's *Orfeo ed Euridice* for audience members.

OCTOBER 21, 2019

Met Talk: *Akhmaten*

General Manager Peter Gelb led a panel discussion about the new production of *Akhmaten* with composer Philip Glass, conductor Karen Kamensek, director Phelim McDermott, choreographer Sean Gandini, countertenor Anthony Roth Costanzo, and mezzo-soprano J'Nai Bridges. Stars of the Met's production and members of Gandini Juggling also performed.

OCTOBER 24, 2019

Metropolitan Museum of Art Apollo Circle Benefit

Countertenor Anthony Roth Costanzo performed excerpts from Philip Glass's *Akhmaten* at the Met Museum's Temple of Dendur.

NOVEMBER 2, 2019

Brooklyn Museum First Saturday—*Akhmaten*

Countertenor Anthony Roth Costanzo and bass Zachary James joined the Brooklyn Youth Chorus, the New School's Mannes Orchestra, and Gandini Juggling for a collaborative performance in the Brooklyn Museum's Beaux Arts Court.

NOVEMBER 17, 2019–FEBRUARY 23, 2020

Post-Performance Q&As

Following select Sunday-matinee performances, General Manager Peter Gelb led a series of onstage post-show conversations with members of the opera's cast.

NOVEMBER 18, 2019

**The Greene Space: Classical Up Close
Great Voices of New York City**

Soprano Ailyn Pérez and baritone Igor Golovatenko were interviewed and performed, accompanied by pianist Natalya Katjukova.

NOVEMBER AND DECEMBER 2019

Christian Louboutin Partnership

A pair of Louboutin Art Boots inspired by the Met's staging of Philip Glass's *Akhmaten* were displayed on the Parterre level during the opera's run. Louboutin also provided the gold sneakers that the young Tutankhamun wore in the production.

DECEMBER 1, 2019

**The Morgan Library: William Kentridge
in Conversation**

Artist and director William Kentridge spoke about the creation of his new production of Berg's *Wozzeck*.

DECEMBER 3, 2019

**National Sawdust+
Inside Juggling**

Choreographer and juggler Sean Gandini joined composer-singer Caroline Shaw and multi-instrumentalist and instrument inventor Mark Stewart in conversation, moderated by curator Elena Park. Countertenor Anthony Roth Costanzo and members of Gandini Juggling also performed.

DECEMBER 17, 2019

Met Talk: *Wozzeck*

General Manager Peter Gelb led a panel discussion about the new production of Berg's *Wozzeck* with Music Director Yannick Nézet-Séguin, director William Kentridge, baritone Peter Mattei, and soprano Elza van den Heever.

JANUARY 13, 2020

**Schomburg Center for Research in Black Culture
Inside Catfish Row: The Voices of *Porgy and Bess***

WQXR host Terrance McKnight led an exploration of the music, history, and legacy of the Gershwins' *Porgy and Bess*. The event featured discussions with choreographer Camille A. Brown, bass-baritone Eric Owens, and soprano Leah Hawkins, as well as performances by Owens, Hawkins, soprano Janai Brugger, and members of Camille A. Brown & Dancers.

JANUARY 20, 2020

Guggenheim Works & Process—*Agrippina*

General Manager Peter Gelb led a conversation about the new production of Handel's *Agrippina* with conductor Harry Bicket, director David McVicar, mezzo-soprano Joyce DiDonato, soprano Brenda Rae, mezzo-soprano Kate Lindsey, and bass Matthew Rose. Members of the cast also performed.

JANUARY 21, 2020

Met Talk: *Agrippina*

General Manager Peter Gelb led a panel discussion about the new production of Handel's *Agrippina* with conductor Harry Bicket, director David McVicar, mezzo-soprano Joyce DiDonato, and countertenor Iestyn Davies.

FEBRUARY 18, 2020

Met Talk: *Der Fliegende Holländer*

General Manager Peter Gelb led a panel discussion about the new production of Wagner's *Der Fliegende Holländer* with director François Girard, designer John Macfarlane, bass-baritone Evgeny Nikitin, and soprano Anja Kampe.

MARCH 16, 2020

Nightly Met Opera Streams

In response to the opera house's closure due to the Covid-19 pandemic, the company launched the Nightly Met Opera Streams initiative, offering a different free presentation from the *Live in HD* and *Live from the Met* series each day on the Met's website.

APRIL 8, 2020

Free Student Streams

The Met's Education Department launched a series of Free Student Streams of past *Live in HD* performances. Each week, a new opera was made available online for students to view, along with a selection of informative education materials, weekly live discussions with top Met stars, and online "office hours" for teachers working remotely.

APRIL 25, 2020

At-Home Gala

As part of the company's emergency fundraising response to the extended closure, the Met hosted an unprecedented virtual event featuring livestreamed performances from more than 40 leading artists, as well as pre-recorded segments showcasing members of the Met Orchestra and Chorus, under the direction of Music Director Yannick Nézet-Séguin.

JUNE 17, 2020

Global Summer Camp

The Met's Education Department launched an eight-week virtual summer camp livestreamed for free to students ages eight to 18. Each week, campers discovered a new opera through hands-on activities and other fun learning prompts, watched the opera, and shared their work with a global community of other young opera fans.

The Arnold and Marie Schwartz Gallery Met

The 2019–20 season featured the return of a season-long show by British-born artist Cecily Brown. Inspired by the Metropolitan Opera House itself, the focal pieces were *Triumph of the Vanities I* and *Triumph of the Vanities II*, two large paintings, almost 26 feet in width, on the Grand Tier and Dress Circle of the opera house. Both, made in 2018 with those spaces in mind, were in dialogue with the famous Chagall murals flanking the lobby. The exhibition also included a number of studies on view on the Parterre level and in the north and south lounge areas on the Orchestra level. The company also installed *Constellation of Voices*, a new sculpture by George Condo, on the Mercedes T. Bass Grand Tier overlooking Lincoln Center Plaza and hung a banner by Kerry James Marshall on the opera house's façade in celebration of the new production of the Gershwins' *Porgy and Bess*.

2019–20 *Principal Artists*

SOPRANOS

Maria Agresta
Angel Blue
Michelle Bradley
Janai Brugger
Sarah Cambidge
Nicole Car
Jennifer Check
Diana Damrau*
Lise Davidsen
Jacqueline Echols
Ashley Emerson
Ying Fang
Mané Galoyan
Hibla Gerzmava*
Christine Goerke
Leah Hawkins
Hui He
Karen Chia-Ling Ho
Hei-Kyung Hong
Jeni Houser
Anja Kampe
Olga Kulchynska
Aleksandra Kurzak
Disella Lárusdóttir
Kathryn Lewek
Elizabeth Llewellyn
Alexandra LoBianco
Ana María Martínez*
Maureen McKay
Aundi Marie Moore
Latonía Moore
Erin Morley*
Hanna-Elisabeth Müller
Anna Netrebko
Camilla Nylund
Lindsay Ohse
Lisette Oropesa
Hera Hyesang Park
Ailyn Pérez

Susanna Phillips
Anna Pirozzi
Brenda Rae
Gabiella Reyes
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Nina Stemme*
Heidi Stober
Brandie Sutton
Elza van den Heever
Katie Van Kooten
Amanda Woodbury
Sonya Yoncheva*
Meigui Zhang

MEZZO-SOPRANOS

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Elizabeth Bishop
J’Nai Bridges
Angela Brower
Marianne Crebassa
Elizabeth DeShong
Larissa Diadkova
Joyce DiDonato
Tara Erraught*
Mihoko Fujimura
Elina Garanča
Eve Gigliotti*
Katharine Goeldner
Neyce Graves
Megan Esther Grey
Jill Grove
Samantha Hankey*
Suzanne Hendrix
Magdalena Kožená
Laura Krumm
Edyta Kulczak
Maya Lahyani
Sarah Larsen
Kate Lindsey
Daniela Mack*
Serena Malfi
Megan Marino
Elena Maximova
MaryAnn McCormick
Tamara Mumford
Annie Rosen
Carolyn Sproule
Renée Tatum
Tichina Vaughn
Olivia Vote
Chrystal E. Williams
Dolora Zajick*
Maria Zifchak

COUNTERTENORS

Anthony Roth Costanzo
Iestyn Davies
Nicholas Tamagna

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Paul Appleby*
Mario Bahg*
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Pavel Černoch*
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Won Whi Choi
Patrick Cook
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Yusif Eyvazov
Michael Fabiano
Giuseppe Filianoti
Christian Mark Gibbs
Paul Groves
Bryan Hymel
Brian Jagde*
Keith Jameson
Alok Kumar
Stefan Margita*

Riccardo Massi
Najmiddin Mavlyanov*
Jamez McCorkle
Brian Michael Moore
Miles Mykkanen
Ronald Naldi
Chauncey Packer
Matthew Polenzani
Dmytro Popov
David Portillo
Piero Pretti
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 Lothar Koenigs
 Antonello Manacorda
 Cornelius Meister
 Pier Giorgio Morandi
 Yannick Nézet-Séguin
 Gianandrea Noseda*
 Vasily Petrenko
 Simon Rattle
 Carlo Rizzi*
 David Robertson
 Emmanuel Villaume*
 Mark Wigglesworth

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 Sir Antonio Pappano*
 Christian Tetzlaff*

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PROGRAM**

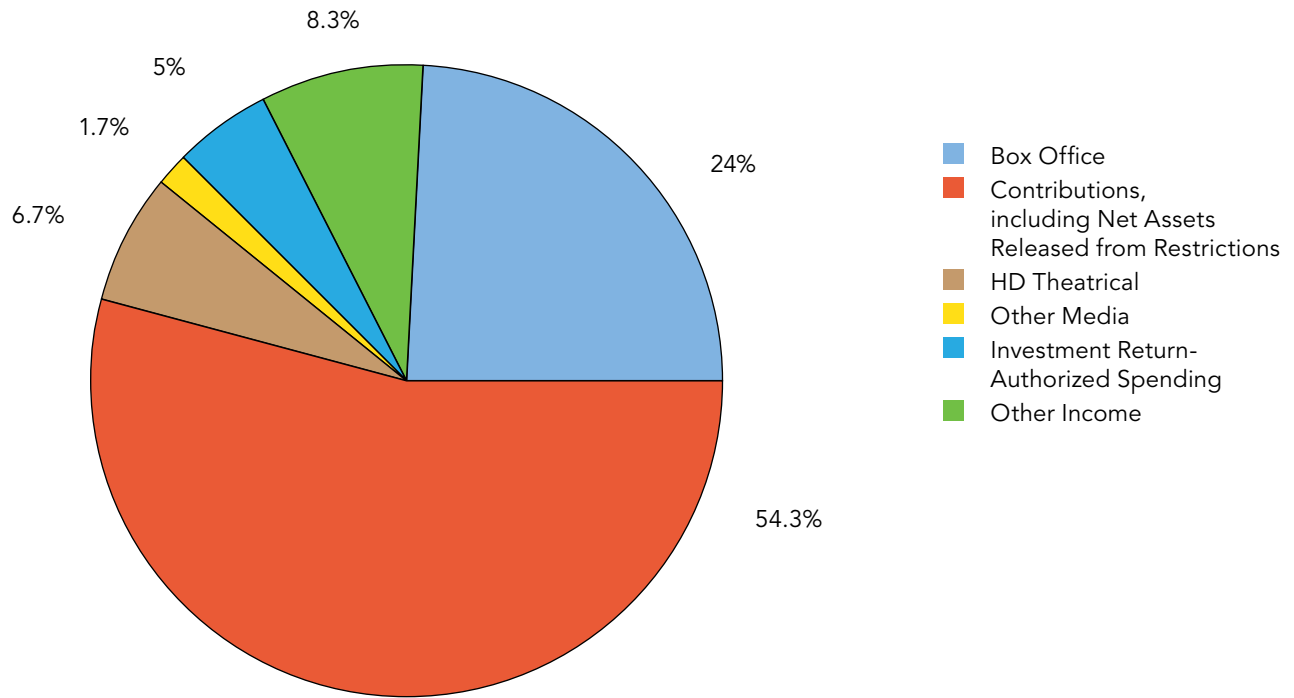
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*Indicates an artist whose performances were canceled due to the Covid-19 closure.

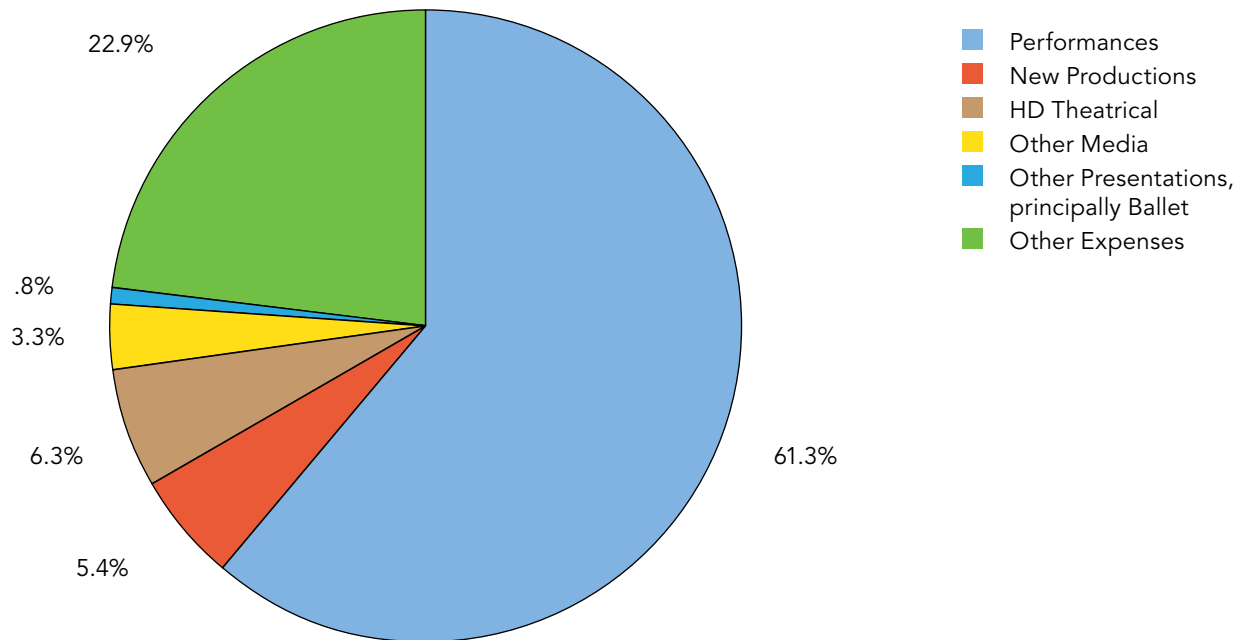
The Financial Results

2019-20

2020 Unrestricted Operating Revenues*



2020 Operating Expenses*



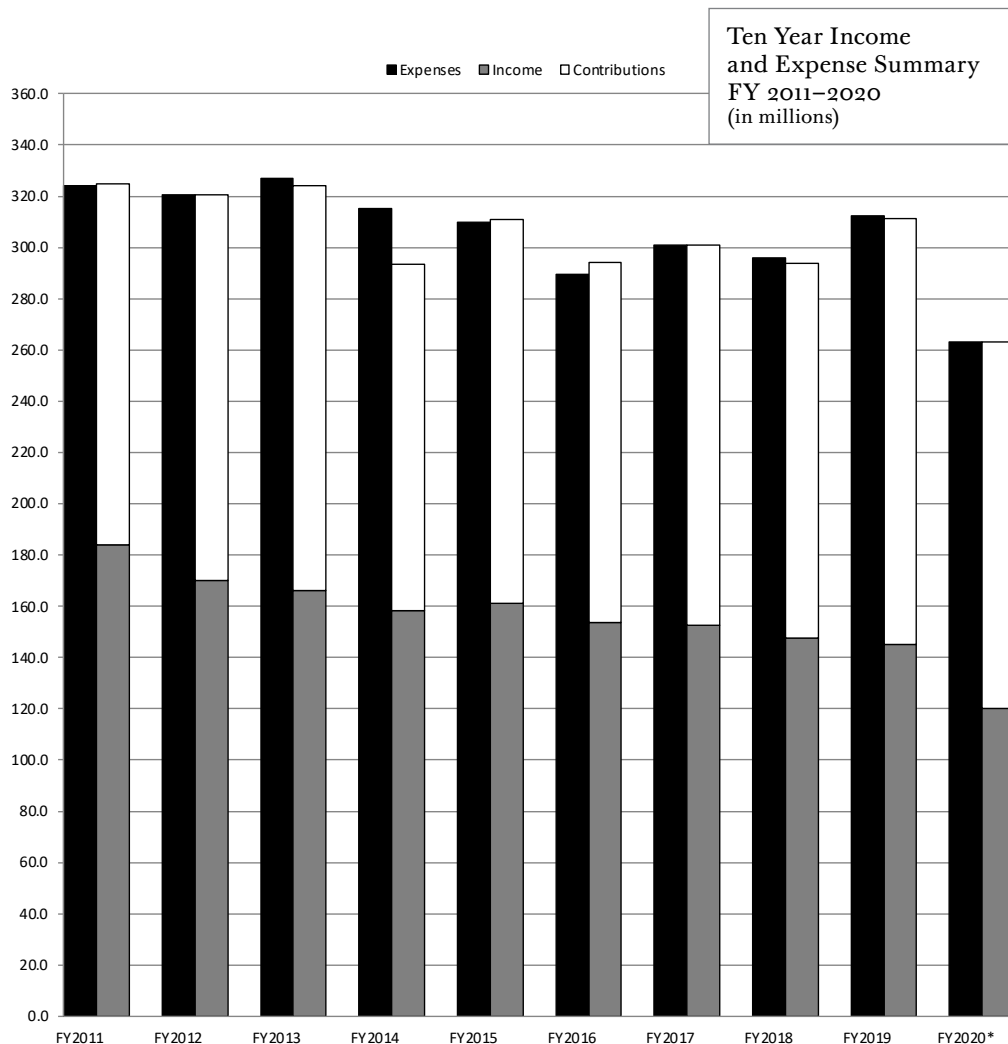
*Partial season due to closure of Met in March 2020 due to COVID-19 pandemic.

FY20 was a challenging year for the Met, as it was for organizations and individuals throughout the world. As a result of the Covid-19 pandemic, the Met canceled the final two months of its live season, beginning with an initial cancelation date of March 12, and then later canceled its entire FY21 season. Expenses were \$263 million, significantly lower than the previous year expense total of \$312 million, due to the closure.

Contributed revenue—including contributions, bequests, and other development revenue released for operations—was \$143 million, compared to \$166 million the prior year. The Met undertook alternative measures to present encores, recitals, opera streaming, and virtual galas in an effort to maintain the connection between the Met and its audience. In addition, the Met initiated an emergency fundraising campaign to offset box office cancelation losses. Overall FY20 operating revenue totaled \$263 million, compared to \$311 million in FY19. Operating revenue includes box office revenue from the New York season, media revenue (including *Live in HD*), presentations revenue, amounts drawn from the Association's endowment, and contributions and bequests (including net assets released from restrictions).

The Association continued to maintain an authorized endowment spending rate of 5%.

Net assets were \$124 million at the end of FY20 and \$148 million at the end of FY19. The decrease in net assets was largely attributable to a \$67 million increase in the unfunded liability for the Met's defined benefit pension plan, which was caused primarily by a decrease in the discount rate. Endowment contributions amounted to \$11 million.



	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020*
Opera box office income*	94.7	94.4	89.3	90.8	90.5	87.6	88.5	86.7	85.1	63.0
Percent of box office capacity	79%	78%	70%	73%	69%	65%	66%	67%	67%	68%
Other income	89.2	75.8	76.8	67.7	70.5	66.0	64.1	61.0	60.1	57.2
Total earned income	183.9	170.2	166.1	158.5	161.0	153.6	152.6	147.6	145.2	120.2
Compensation and employee benefits	248.6	245.1	253.5	246.3	243.5	223.1	231.6	226.3	239.2	197.2
Other expenses	75.5	75.4	73.3	69.1	66.2	66.4	69.5	69.5	73.1	65.8
Total expenses	324.1	320.5	326.8	315.4	309.7	289.5	301.1	295.8	312.3	263.0
Gross before Unrestricted Contributions (including net assets released from restrictions)	(140.2)	(150.3)	(160.7)	(156.9)	(148.7)	(135.9)	(148.5)	(148.2)	(167.1)	(142.8)
Unrestricted Contributions (including net assets released from restrictions)	140.8	150.3	157.9	135.0	149.8	140.5	148.5	146.2	166.0	142.8
Excess (deficiency) of operating revenues over expenses	\$0.6	(\$0.0)	(\$2.8)	(\$21.9)	\$1.1	\$4.6	\$0.0	(\$2.0)	(\$1.1)	\$0.0
Percent of expenses covered by contributions	43%	47%	48%	43%	48%	49%	49%	49%	53%	54%
New York Season Opera Performances	222	213	207	218	220	225	226	224	212	158
Other Opera Performances (parks, tours, concerts)	25	9	11	12	12	12	12	12	12	1
Presentations	72	64	64	64	65	65	64	66	66	0
Total Performances	319	286	282	294	297	302	302	302	290	159

*Partial season due to closure of Met in March 2020 due to COVID-19 pandemic.

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